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SIMULATION RECONNECT 2026

Connecting Quality
Improvement & Simulation

Programme Guide

**16 July 2026
Masterclasses**

**17 July 2026
Symposium**

Woodlands Hospital, Singapore



Co-organised by Bond University and Woodlands Hospital

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Welcome to Simulation Reconnect 2026

Now in its fourth year, Simulation Reconnect makes its Singapore debut to explore how translational simulation drives safety and organisational learning across global healthcare systems.

We are thrilled to host over 30 experts for our 2026 programme, centred on the strengthening the connection between simulation and quality improvement. Beyond our Masterclass and Symposium sessions, we also invite you to explore the Simulation in Practice Gallery.

We are delighted to welcome you to this collaboration between the **Bond University Translational Simulation Collaborative**, **Simulcast**, and **Woodlands Hospital**, and look forward to two days of enriching learning and discussions.

Whether you are a simulation expert or here to learn something new, we hope you find this a supportive space to exchange insights, all driven by our shared commitment to improving healthcare for our patients and fellow colleagues.

Prof. Victoria Brazil
Director, Translational
Simulation Collaborative
Bond University, Australia

Prof. Nicholas Chew
Chairman, Medical Board
Woodlands Hospital,
Singapore

Programme at a Glance

16 July 2026: Masterclass

Tower E, Level 1, Learning Space

[Click Here for Learning Space Venue Layout](#)

Please plan to arrive 15 minutes before the workshop starts for a smooth registration process and seating.

Time	Session & Venue	Faculty Members
Morning Concurrent Sessions 9AM – 12PM	Session A1: <u>Visually Enhanced Mental Simulation</u> Room: Empower Room 2	Prof. Victoria Brazil* Dr. Eve Purdy* Dr. Ivan Gerald Lee Dr. Tess Lin Teo Ms. Wang Wenjing
	Session A2: <u>Simulation-based Improvement in Healthcare: Advocacy and Implementation</u> Room: Empower Room 4	Dr. Benjamin Symon* Ms. Sharon Clipperton* Ms. Leah McIntosh* Dr. Tracey Wing Ms. Lynette Strickland
	Session A3: <u>Simulated Patient (SP) Programs: Evidence and Practice</u> Room: Empower Room 3	Assoc. Prof. Ellen Davies* Dr. Jessica Stokes-Parish* Dr. Nicola Ngiam Dr. Daniel Seng Dr. Usapan Surabenjawong
12PM – 2PM	Lunch (Refreshments are provided)	
Afternoon Concurrent Sessions 2PM – 5PM	Session B1: <u>Unlocking the Drivers of Teamwork through Simulation</u> Room: Empower Room 2	Dr. Eve Purdy* Dr. Benjamin Symon* Prof. Fatimah Lateef Dr. Jocelyn Tan
	Session B2: <u>Human Factors, Data and Translational Simulation</u> Room: Empower Room 3	Prof. Victoria Brazil* Ms. Leah McIntosh* Dr. Lim Tiek Whai Mr. Faiz Mordiffi
	Session B3: <u>Leadership and Excellence in Older Persons' Care: Embedding a Geriatric Simulation Program into Your Service – Lead, Simulate, Transform</u> Room: Empower Room 4	Dr. Nemat Alsaba* Dr. Colin Ong Dr. Juliana Poh Dr. Tan Hongyun

* denotes Lead Faculty

Programme at a Glance

17 July 2026: Symposium

Tower E, Level 1, Learning Space, Auditorium

[Click Here for Learning Space Venue Layout](#)

Please plan to arrive 30 minutes before the Symposium starts for a smooth registration process and seating. Please have your event badges on throughout the event.

Time	Session & Venue	Speaker / Panelist
9:00AM - 9:10AM	Welcome & Opening Address	Prof. Victoria Brazil Director, Translational Simulation Collaborative Bond University Prof. Nicholas Chew Chairman, Medical Board Woodlands Hospital
9:10AM - 9:30AM	Keynote Lecture 1: <u>Theories, Data and Impact: Translational Simulation's Next Evolution</u>	Prof. Victoria Brazil Dr. Benjamin Symon Director, Clinical Simulation Mater Health
9:30AM - 9:45AM	Case Spotlight 1: <u>Seeing Everyday Work Differently: Simulation as a Catalyst for Learning and Improvement</u>	Dr. Daniel Seng Consultant, Department of Orthopaedic Surgery Woodlands Hospital Ms. Liu Xiao Yan Assistant Director of Nursing Woodlands Hospital Ms. Jasmine Chan Assistant Director, People & Organisation Development Woodlands Hospital
9:45AM - 10:00AM	Panel Q&A Moderator: Dr. Eve Purdy Assistant Professor & Emergency Physician, Gold Coast Hospital and Health Service	Prof. Victoria Brazil Dr. Benjamin Symon Dr. Daniel Seng Ms. Liu Xiao Yan Dr. Lim Tiek Whai Chief, Intensive Care Medicine Woodlands Hospital

Programme at a Glance

17 July 2026: Symposium

Time	Session & Venue	Speaker / Panelist
10:00AM – 10:20AM	Keynote Lecture 2: <u>Improving Stroke Care through Simulation</u>	Dr. Soffien Ajmi Consultant Neurologist Stavanger University Hospital
10:20AM – 10:35AM	Case Spotlight 2: <u>Simulation to Embed Stroke Activation Practice: A Nursing Perspective</u>	Ms. Tan Soak Buay Advanced Practice Nurse, Ward A22 Woodlands Hospital Ms. Tan Yen Ling Assistant Nurse Clinician, Nursing Education & Development Woodlands Hospital
10:35AM – 10:50AM	Panel Q&A Moderator: Dr. Jessica Stokes-Parish Deputy Director, Translational Simulation Collaborative Bond University	Dr. Soffien Ajmi Ms. Tan Soak Buay Ms. Tan Yen Ling
10:50AM – 11:10AM	Morning Tea Break (Refreshments are provided)	
11:10AM – 11:35AM	Keynote Lecture 3: <u>Secrets of Building and Leading a Simulation Programme</u>	Prof. Adam Montagu Director, Adelaide Health Simulation Adelaide University
11:35AM – 11:55AM	Case Spotlight 3: <u>From Vision to System</u>	Dr. Sirirat Rattana-arpa Assistant Profesor & Program Manager, Siriraj Medical Simulation for Education and Training, Faculty of Medicine Siriraj Hospital, Mahidol University
11:55AM – 12.10PM	Panel Q&A Moderator: Dr. Daniel Seng	Prof. Adam Montagu Dr. Sirirat Rattana-arpa

Programme at a Glance

17 July 2026: Symposium

Time	Session & Venue	Speaker / Panelist
12:10PM – 1:10PM	Lunch (Refreshments are Provided)	
1:10PM – 1:35PM	Keynote Lecture 4: <u>Beyond High Performance: Shaping Teams and Systems through Simulation</u>	Dr. Nicole Sng Medical Director, Teamwork & Collaborative Training Royal Brisbane and Women's Hospital
1:35PM – 1:55PM	Case Spotlight 4: <u>How In-Situ Simulation can facilitate Implementation Science for the Formalization of an Emergency Neonatal Obstetric Code (ENOC)</u>	Prof. Fatimah Lateef Senior Consultant, Director of Quality and Patient Safety, Department of Emergency Medicine, Singapore General Hospital
1:55PM – 2:15PM	Keynote Lecture 5: <u>Everything But Simulation for High Performance Teamwork</u>	Dr. Eve Purdy Assistant Professor & Emergency Physician, Gold Coast Hospital and Health Service
2:15PM – 2:30PM	Panel Q&A Moderator: Prof. Victoria Brazil	Dr. Nicole Sng Prof. Fatimah Lateef Dr. Eve Purdy Ms. Yvonne Ng Chief, People & Organisation Development Woodlands Hospital
2:30PM – 3:00PM	Afternoon Tea Break (Refreshments are Provided)	

Programme at a Glance

17 July 2026: Symposium

Time	Session & Venue	Speaker / Panelist
3:00PM – 3:25PM	Keynote Lecture 6: <u>Simulation as a Tool for Addressing Occupational Violence and Aggression</u>	Ms. Elise Sutton Simulation and Safety Clinical Nurse Consultant Northern Health Dr. Kirin Channa Simulation and Safety Medical Lead Northern Health
3:25PM – 3:40PM	Case Spotlight 4: <u>Turning Crisis into Coordination: Code Purple Initiative - Improving the Management of Patients with Dangerous, Aggressive and Violent (DAV) Behaviour in WH</u>	Dr. Tracey Wing Consultant, Department of Medical Psychiatry, Woodlands Hospital Ms. Thet Thet Nurse Educator, Nursing Education & Development, Woodlands Hospital
3:40PM – 3:55PM	Panel Q&A Moderator: Ms. Wang Wenjing Assistant Director, Nursing Education, Changi General Hospital	Ms. Elise Sutton Dr. Kirin Channa Dr. Tracey Wing Ms. Thet Thet
3:55PM – 4:30PM	The Game Show!	Dr. Eve Purdy Dr. Benjamin Symon
4:30PM – 4:35PM	Closing Address	Prof. Victoria Brazil Dr. Daniel Seng



Simulation in Practice Gallery

17 July 2026

A Showcase of Real-World Impact

Visit the gallery which features applications of simulation to drive quality, safety, and organisational learning contributed by practitioners around the world, presented as three-minute displays on LCD screens in the pre-function area outside the Auditorium.

Why Visit

Engage in a shared learning experience that sparks dialogue on challenges and solutions. Whether you are new to the field or a seasoned expert, discover fresh perspectives and be inspired by how peers worldwide are creating meaningful change in healthcare delivery.

List of Entries (in alphabetical order)

- Code Purple: A Translational Simulation for Multidisciplinary Management of DAV Behaviours (Woodlands Hospital)
- From Silos To Synergy: Embracing Imperfection In Interprofessional Simulation Learning (Woodlands Hospital)
- Improving Operational Readiness for Resuscitative Thoracotomy (Royal Brisbane and Women's Hospital)
- Inter-professional Code Blue Drills (Woodlands Hospital)
- Interprofessional, Interdepartmental Team Training in CED for Teamwork, Human Factors, Patient Quality (Starship Children's Hospital)
- Optimizing Operating Theatre Medication Preparation and Administration Practices (Woodlands Hospital)



List of Entries (in alphabetical order)

- Pause. Poll. Perform. An Interactive Stage Simulation Framework for Cognitive & Systems Learning (Woodlands Hospital)
- Putting Planned Workflows into Practice: Using Simulation to Inform Donation after Circulatory Death Workflow in ICU (Woodlands Hospital)
- SIM2LEAD: A Novel Interprofessional Co-Leadership, Leadership, and Teamwork Training in Starship Children's ED (Starship Children's Hospital)
- Simulation to Evaluate and Test Cognitive Aids for Acute Care: A Scoping Review (Adelaide University)
- Simulation-Driven Improvements in Hospital Code Activation: An Operations Specialist's Perspective (Singapore Health Services)
- Strengthening ED Nurses' Resuscitation Performance Through Weekly Simulation (Woodlands Hospital)
- Transforming Resuscitation Readiness: A Hospital-Wide Annual Code Blue Drill Simulation Initiative (Woodlands Hospital)
- Translational Simulation for Redevelopment: Supporting Safe and Confident Staff Transitions (Sydney Children's Hospitals Network)
- Virtual Simulation for Patient Safety Learning (Woodlands Hospital)
- Visually Enhanced Mental Simulation for Disaster Preparedness (Royal Brisbane and Women's Hospital)
- Visually Enhanced Mental Simulation In Code Blue Drill Training (Woodlands Hospital)
- What's holding back effective communication in patient-centered care? How can we fix it? (Health New Zealand)

Thank you to all our contributors for sharing their expertise and enriching our collective learning.

Woodlands Hospital Walking Tour

17 July 2026 | 4.45 PM – 5.15 PM

Join us for a guided walking tour of Woodlands Hospital, Singapore's newest hospital, opened in 2024. Discover how our campus design supports seamless care, wellness, and community integration.

Tour Highlights:

- **Healing by Design:** Our light-filled spaces and wellness-focused architecture environment
- **A Community Hub:** Integrating green spaces to connect with our community in the North
- **Future-Proofing Our Spaces:** An introduction to how our space and infrastructure were planned to support long-term capacity

Whether you're interested in healthcare infrastructure planning or simply want to stretch your feet, we welcome you to join us!

Seats are limited to ensure a comfortable tour experience.
Registration is on a first-come, first-served basis.

Scan or Click Here
to Register



<https://for.sg/walkingtour>

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Whether you're looking for straightforward video recording, simplified center management, robust data-driven insights, or advanced OSCE workflows, we've got you covered. SimCapture is a flexible solution that can meet your needs today and into the future.

Powered by AI for increased efficiency, SimCapture is the essential tool for advancing healthcare simulation.



Streamline sim center management and boost ROI



Record and debrief any simulation



Deliver consistent, high-quality simulation training



Standardize and automate your clinical exams



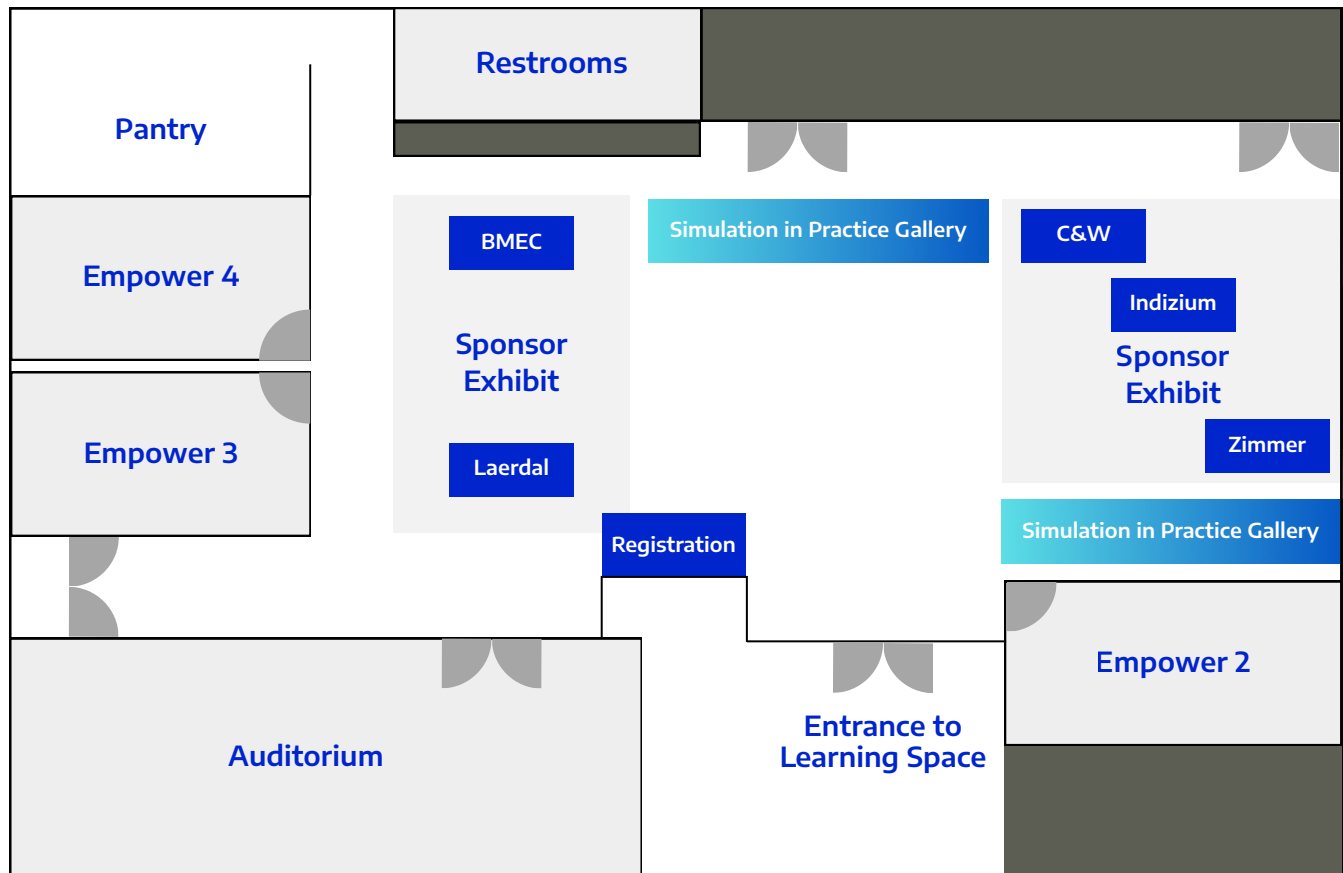
Encourage peer-to-peer and individual practice



Get insights on learners' performance

Visit the Laerdal Booth to learn more.

Venue Layout



BMEC Healthcare Simulation offers a wide range of solutions that help users raise the effectiveness of healthcare-related training. Medical scenarios are simulated as realistically as possible and allows debriefing at the end of every session.

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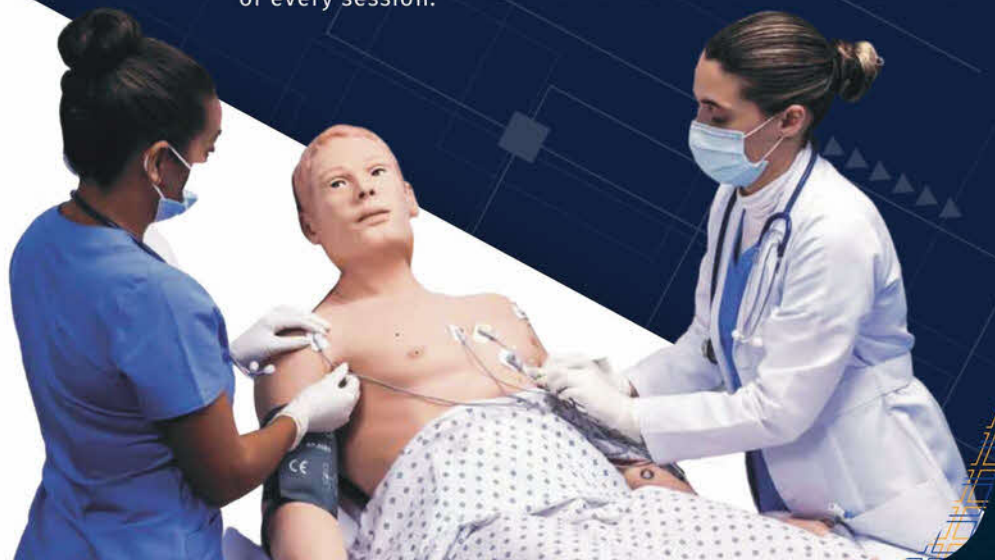
From emergency care to ICU and med-surg training, HAL® S5301 is designed to fulfill educational objectives across clinical disciplines and blur the lines between simulation and real life.

CONTACT US

BMEC Pte Ltd

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E: info.sg@bmec.asia



Masterclass Session A1

Visually Enhanced Mental Simulation

09:00AM - 12:00PM**Empower Room 2**

What if we replaced mannikins and clinical equipment with flat plastic replicas?

Heavy mannikins, fickle wireless connectivity, audio-visual gear, and clinical consumables (drugs and equipment) can be daunting challenges for even experienced simulation faculty.

In this workshop we will explore an alternative for team training: Visually Enhanced Mental Simulation (VEMS). This simplified approach - laminated patient icons, assessments and 'treatments' - is accessible, efficient and a great addition to the simulation practitioners' toolkit. In the session we'll demonstrate VEMS and reflect on how we best design and deliver simulation-based team training using this modality.

So... what if we replaced mannikins and clinical equipment with flat plastic replicas? Maybe just simpler, easier, and more flexible simulation, with sharp teamwork focus and less confusion. Maybe our brains are the best simulators...

Lead Faculty**Prof. Victoria Brazil**

Director, Translational
Simulation Collaborative
Bond University

Dr. Eve Purdy

Assistant Professor &
Emergency Physician
Gold Coast Hospital and
Health Service

Co-Facilitated with**Dr. Ivan Gerald Lee**

Head, Respiratory Care
Woodlands Hospital

Ms. Wang Wenjing

Assistant Director,
Nursing Education
Changi General Hospital

Dr. Tess Lin Teo

Consultant, Department of
Emergency Medicine
Singapore General Hospital

Simulation-Based Improvement in Healthcare: Advocacy and Implementation

9:00AM - 12:00PM

Empower Room 4

Using simulation to explore and improve performance in hospitals is a great idea. Making it happen is harder – developing the operational strategy, advocating for executive and clinician support, and evaluating impact. Ben Symon, Sharon Clipperton, and Leah McIntosh share their expertise and lessons learned from running a large-scale simulation-based testing program, embedded on their health service.

During the session, participants will reflect on real world examples and distil lessons applicable to their own context. Attendees who are new to translational simulation are welcome, as are those with existing programmes hoping to extend their reach and impact.

Lead Faculty

[Dr. Benjamin Symon](#)

Director, Clinical Simulation
Mater Health

[Ms. Sharon Clipperton](#)

Education Coordinator
Mater Health

[Ms. Leah McIntosh](#)

Education Coordinator
Mater Health

Co-Facilitated with

[Ms. Lynette Strickland](#)

Senior Nurse Educator
Woodlands Hospital

[Dr. Tracey Wing](#)

Consultant, Medical Psychiatry
Woodlands Hospital

Simulated Patient (SP) Programs: Evidence and Practice

9:00AM - 12:00PM

Empower Room 3

Ever wondered what really makes simulated patient programs work? This interactive masterclass dives into the ideas behind SP practice and brings them to life through real-world examples and shared experiences.

Together, we'll explore creative and practical ways to recruit, support, and train SPs, build rewarding faculty development opportunities with SPs (not just for them), and design scenarios that are authentic, flexible, and genuinely enjoyable to run. Expect lively discussion, practical tips you can use straight away, and space to reflect on what great SP collaboration looks like in your own context.

Whether you're new to SP programs or looking to refresh and re-energize your practice, this session promises ideas, connection, and a few "aha" moments along the way.

Lead Faculty

Assoc. Prof. Ellen Davies

Research Program Lead,
Adelaide Health Simulation
Adelaide University

Dr. Jessica Stokes-Parish

Deputy Director, Translational
Simulation Collaborative,
Bond University
Associate Dean, Student
Affairs & Service Quality
Bond University

Co-Facilitated with

Dr. Nicola Ngiam

Senior Consultant
National University
Health Services

Dr. Daniel Seng

Consultant, Department of
Orthopaedic Surgery
Woodlands Hospital

Dr. Usapan Surabenjawong

Assistant Professor &
Sub-unit Director, SIMSET
Faculty of Medicine Siriraj
Hospital, Mahidol University

Unlocking The Drivers of Teamwork through Simulation

2:00PM - 5:00PM

Empower Room 2

How can simulation deliberately grow great teams?

This interactive workshop introduces the “Seven Drivers of Team Performance” as a practical framework for building great teams and teamwork. Participants will explore the seven drivers: capabilities, communication, cognitions, coordination, cooperation, conditions and coaching. We will practice applying the framework to simulation design, delivery, and debriefing to enhance learning and performance in your own context.

Lead Faculty

Dr. Eve Purdy

Assistant Professor &
Emergency Physician
Gold Coast Hospital and
Health Service

Dr. Benjamin Symon

Director, Clinical Simulation
Mater Health

Co-Facilitated with

Prof. Fatimah Lateef

Senior Consultant,
Department of
Emergency Medicine
Singapore General Hospital

Dr. Jocelyn Tan

Consultant, Department of
Anaesthesia
Woodlands Hospital

Masterclass Session B2

Human Factors, Data and Translational Simulation

2:00PM - 5:00PM

Empower Room 3

What do we really mean when we talk about human factors (HF) in healthcare? And how can we harness expertise from HF to inform our translational simulation design and data collection? And so that we have actionable insights from our simulations?

In this workshop, we'll explore some real-world examples of using simulation to explore healthcare performance through a human factors lens.

Attendees will be asked to re-look at their own healthcare physical environments and systems differently, and consider the potential and practicalities for simulation to help surface latent safety threats, test and refine workflows and environments, and translate findings into actionable system improvements.

Lead Faculty

[Prof. Victoria Brazil](#)

Director, Translational
Simulation Collaborative
Bond University

[Ms. Leah McIntosh](#)

Education Coordinator
Mater Health

Co-Facilitated with

[Mr. Faiz Mordiffi](#)

Assistant Director of Nursing,
Woodlands Hospital

[Dr. Lim Tiek Whai](#)

Chief, Intensive Care
Medicine
Clinical Director, Quality,
Risk & Safety Office
Woodlands Hospital

Leadership and Excellence in Older Persons' Care: Embedding a Geriatric Simulation Program into Your Service - Lead, Simulate, Transform

2:00PM - 5:00PM

Empower Room 4

As the global ageing population grows, training healthcare teams and systems to deliver high-quality geriatric care is increasingly critical to the sustainability of our healthcare systems. How can we lead change and embed excellence in this space using simulation?

A geriatric simulation program can address these challenges through interprofessional collaboration, improving teamwork, advocating person-centred care for older people, driving cultural and operational change, building team capacity, and integrating systems. This workshop provides a practical, evidence-informed approach to "The What, Why, Who and How" of embedding a geriatric simulation program, fostering innovative practices, focusing on leadership and collaboration, while partnering with consumers to co-design the program. All healthcare providers and simulation specialists working in healthcare professions related to the care of older people are welcome, whether you are planning to establish a geriatric simulation program or looking to explore what simulation can bring to the care of older people.

Lead Faculty

Dr. Nemat Alsaba

Assistant Professor & Director,
Translational Simulation Collaborative
Bond University

Co-Facilitated with

Dr. Tan Hongyun

Assistant Director of Nursing
Woodlands Hospital

Dr. Juliana Poh

Senior Consultant,
Emergency Medicine
Woodlands Hospital

Dr. Colin Ong

Senior Consultant,
Emergency Medicine
Ng Teng Fong
General Hospital

Theories, Data and Impact: Translational Simulation's Next Evolution

Translational simulation is moving from theory to action - helping organisations redesign processes, building stronger teams, testing new models of care, and uncovering safety risks before they reach patients. Ben and Vic provide a frank snapshot of our progress to date - communities of practice growing, quality frameworks emerging, and genuine improvement stories to share - while also confessing the awkward bits: the theatre, the tokenism, and the temptation to simulate for simulation's sake. And some crystal ball gazing - where to from here?

Speakers

Prof. Victoria Brazil
Director, Translational
Simulation Collaborative
Bond University

Dr. Benjamin Symon
Director, Clinical Simulation
Mater Health

Symposium Case Spotlight 1

Seeing Everyday Work Differently: Simulation as a Catalyst for Learning and Improvement

How can simulation help us see our everyday work differently? In this spotlight, we share how we navigated a new hospital environment and evolving processes, using simulation to support quality improvement in the OT, and how it became a way to better understand and improve our systems. We'll walk through how leadership support and cross-team collaboration got us started as a developing service, and from the clinical team's perspective, how simulation helped uncover workflow insights, generate data for improvement, and create shared understanding that made conversations easier. As we evolve, we see simulation not just as an activity, but as a capability embedded in how the organisation learns, adapts, and strengthens care delivery.

Speakers

Dr. Daniel Seng

Consultant, Orthopaedic
Surgery, Woodlands Hospital

Ms. Jasmine Chan

Assistant Director, People &
Organisation Development
Woodlands Hospital

Ms. Liu Xiaoyan

Assistant Director of Nursing
Woodlands Hospital

Symposium Keynote Lecture 2

Improving Stroke Care through Simulation

In stroke care, time is critical and even small performance gaps can have major consequences. This keynote explores how simulation can improve stroke care at both individual and system levels, using examples from acute services to show how it drives quality improvement and safer, faster care.

Speaker**Dr. Soffien Ajmi**Consultant Neurologist
Stavanger University Hospital

Symposium Case Spotlight 2

Simulation to Embed Stroke Activation Practice: A Nursing Perspective

Stroke remains a critical perioperative complication in surgical patients. Within orthopaedic ward—where cerebrovascular events are relatively infrequent—sustaining protocol familiarity, ensuring timely recognition and response, and maintaining clarity of team roles can be challenging. To address these gaps, the unit implemented a nursing-led, ground-up translational simulation initiative, utilising Visually Enhanced Mental Simulation (VEMS) methodology to refine and align the unit’s “Code Stroke” response. This approach aims to strengthen team coordination, optimise response efficiency, and ensure cohesive performance in high-stakes clinical scenarios.

Speakers**Ms. Tan Soak Buay**Advanced Practice Nurse
Woodlands Hospital**Ms. Tan Yen Ling**Assistant Nurse Clinician, Nursing
Education & Development,
Woodlands Hospital

Symposium Keynote Lecture 3

Secrets of Building and Leading a Simulation Program

Building a thriving simulation program demands more than technical expertise—it requires vision, courage, and sustained commitment. Adam reflects on the journey of building and leading Adelaide Health Simulation, sharing honest reflections from both its successes and its failures. Through stories and practical insights, he explores how leaders can demonstrate value, influence stakeholders, define purpose, and confidently evolve their programs beyond traditional boundaries.

Speaker

Prof. Adam Montagu

Director, Adelaide Health Simulation
Adelaide University

Symposium Case Spotlight 3

From Vision to System

A simulation programme begins not with mannequins, but with vision, governance, and people. Drawing on the experience of SiMSET—Siriraj Medical Simulation for Education and Training—this session explores what it takes to build and sustain a robust simulation ecosystem. Through the story of SiMSET's formation and growth, participants will gain insight into the centre's origins and the rationale for establishing a national simulation network. The session also unpacks organisational structures and governance models, and highlights faculty development as a core system-level strategy.

Speaker

Dr. Sirirat Rattana-arpa

Assistant Professor &
Program Manager, SiMSET,
Faculty of Medicine Siriraj Hospital,
Mahidol University, Thailand

Symposium Keynote Lecture 4

Beyond High Performance: Shaping Teams and Systems through Simulation

In healthcare, high-performance teamwork remains a fundamental goal even as clinical complexity, workload, and constraints increase. Drawing on translational simulation across stroke, trauma, and disaster, this talk explores what happens when the assumptions underpinning high performance are tested in realistic clinical conditions. It examines how simulation can move beyond training to reveal the system conditions that shape how teams function and adapt under pressure, and how this reframes what simulation allows us to see about high-performance teamwork.

Speaker**Dr. Nicole Sng**

Emergency Physician & Medical Director,
Teamwork & Collaborative Training
Royal Brisbane and Women's Hospital

Symposium Keynote Lecture 5

Everything but Simulation for High Performance Teamwork

Simulation is a powerful catalyst for training — but teams don't fail just because they lack simulations or perform because they have them. This keynote explores how structural, process, and relational dynamics shape team performance, and how simulation must be situated within a broader strategy for training and performance for teams to perform at their best.

Speaker**Dr. Eve Purdy**

Assistant Professor, Bond University
Emergency Physician, Gold Coast
Hospital and Health Service

How In Situ Simulation can Facilitate Implementation Science Interventions for Formalisation of an Emergency Neonatal Obstetric Code (ENOC)

Implementation science (IS) refers to the understanding and addressing of both the barriers and enablers to the incorporation and uptake of evidence-based practices and interventions. IS has evolved as a means to close the research to practice gap. At the same time, it can also help enhance the return on research investments. IS should provide guidance on themes, tools, resources, strategies as well as research design in the implementation of a program, a new pathway or a practice guideline. It must also focus on the implementation context, how to measure outcomes and how to report the implementation findings.

Simulation can help in the identification of barriers and latent threats as well as assist with familiarization with the enablers. Simulation is also useful for implementation mapping and the planning of implementation strategies. This talk discusses how a new emergency activation pathway, The Emergency-Neonatology-Obstetric Code (ENOC), will be implemented, in the context of an inter-professional team working together, at Singapore General Hospital (SGH). In situ simulation was used on several occasions to test out the proposed workflow, which was planned and conceptualized using the Updated Consolidated Framework for Implementation Research.

Speaker

Prof. Fatimah Lateef

Senior Consultant, Director of Quality and Patient Safety, Department of Emergency Medicine, Singapore General Hospital
Director, SingHealth Duke NUS Institute of Medical Simulation

Simulation as a Tool for Managing Occupational Violence and Aggression

Occupational Violence and Aggression (OVA) is an escalating concern in healthcare, with a profound impact on the physical and mental well-being of healthcare workers. Translational Simulation is a powerful tool that can diagnose safety and performance issues, enhance patient care, improve staff safety, foster team culture, and strengthen healthcare systems by bridging the gap between work-as-imagined and work-as-done. In this keynote, we will explore how translational simulation can be applied to test systems and drive quality improvements in response to rising OVA incidents. We will also discuss the use of the input-process-output framework to facilitate simulated OVA events and guide meaningful improvements.

Speakers

Ms. Elise Sutton

Simulation and Safety
Clinical Nurse Consultant
Northern Health

Dr. Kirin Channa

Simulation and Safety Medical
Lead & Emergency Physician
Northern Health

Turning Crisis into Coordination: Code Purple Initiative - Improving the Management of Patients with Dangerous, Aggressive and Violent (DAV) Behaviour in WH

Dangerous, aggressive, and violent (DAV) episodes in the hospital can place both patients and healthcare workers at significant risk and often require a rapid, coordinated, and safe response. Code Purple was introduced as a standardized response to DAV episodes, guiding staff on appropriate escalation of care, verbal de-escalation techniques, rapid tranquilisation, use of physical restraints, post-event debriefing, and patient monitoring. Through simulation-based training, staff were equipped with the skills, confidence, and teamwork needed to respond safely and effectively. This case spotlight describes the development, implementation, and impact of Code Purple in strengthening staff response and promoting a safer clinical environment.

Speakers

Dr. Tracey Wing

Consultant, Department of
Medical Psychiatry
Woodlands Hospital

Ms. Thet Thet

Nurse Educator, Nursing
Education & Development
Woodlands Hospital

Our Speakers



Prof. Victoria Brazil
Co-organiser, Simulation Reconnect 2026
Director, Translational Simulation Collaborative
Bond University

Prof. Victoria Brazil is Professor of Emergency Medicine and Medical Director of the Simulation Service at Gold Coast Health, and leads the Bond University Translational Simulation Collaborative. Victoria's main interests are in connecting education with patient care - through translational simulation in healthcare, and in developing high performing healthcare teams. Victoria is Senior Editor at Advances in Simulation and co-producer of Simulcast, a podcast about healthcare simulation.



Dr. Jessica Stokes-Parish
Co-organiser, Simulation Reconnect 2026
Associate Dean, Student Affairs & Service Quality,
& Deputy Director, Translational Simulation
Collaborative, Bond University

Dr. Jessica Stokes-Parish is a practicing ICU nurse and academic at Bond University's Medical Program. In addition to her teaching and service roles, she is the lead of the Simulated Participant Program for the Faculty of Health Sciences and Medicine. She holds a PhD in simulation-based education. Her areas of research include workforce preparedness, simulated patient methodology, moulage, and gender equity.



Dr. Daniel Seng
Co-organiser, Simulation Reconnect 2026
Consultant, Department of Orthopaedic Surgery
Woodlands Hospital

Dr. Daniel Seng is a consultant Orthopaedic surgeon and medical educator. He is the Clinical Lead, Improvement & Innovation Simulation in Woodlands Hospital, and is also a teaching faculty in the NUS Yong Loo Lin School of Medicine, NTU Lee Kong Chian School of Medicine as well as Singapore Institute of Technology. He was awarded the National Healthcare Group Interprofessional Teaching award in 2023. He has a keen interest in trauma and limb reconstruction as well as building effective teams.

Our Speakers



Dr. Soffien Chadli Ajmi
Consultant Neurologist
Stavanger University Hospital, Norway

Dr. Soffien Ajmi is a consultant neurologist at Stavanger University Hospital, Norway, working mainly in stroke care, quality improvement, and clinical research. He recently completed a PhD focusing on the use of simulation as a tool for quality improvement in acute stroke management. He serves as Deputy Chair of the Norwegian Stroke Organization and is actively involved in the European Stroke Organization, with a particular interest in how simulation can enhance stroke care.



Dr. Nemat Alsaba
Assistant Professor, Medical Education and
Simulation & Director, Bond Simulation Program
Bond University

Dr. Nemat Alsaba is an Emergency Medicine and Geriatric Emergency Medicine (GEM) Consultant at Gold Coast University Hospital and Director of the Bond University Simulation Program. She is a member of the Australasian College of Health Service Management (ACHSM) and an accomplished medical educator with over 27 years of clinical experience.

She is an international leader in geriatric emergency care, serving in key roles within the Australasian College of Emergency Medicine (ACEM) GEM Network and the International Federation for Emergency Medicine (IFEM) GEM Special Interest Group. Dr Alsaba's work spans national and international platforms, driving simulation, education, innovation, and system-level improvements in the care of older people. Her recent book, *Comprehensive Healthcare Simulation: Geriatric Simulation – A Focus on Older Adults as Simulated Participants*, reflects her commitment to expanding the role of simulation as a powerful tool for transforming older people's care across healthcare, individual, team, and organisational levels.

Our Speakers



Ms. Jasmine Chan
Assistant Director, People & Organisation Development. Woodlands Hospital

Ms. Jasmine Chan has more than a decade of experience across hospital operations, healthcare policy implementation, and regulatory licensing within Singapore's healthcare system. In her current organisational development role, she focuses on strengthening organisational learning and capability within healthcare institutions to support value-driven healthcare systems. Her work includes developing Simulation as a Service to support education, innovation, and data-driven improvement efforts. Jasmine is interested in how organisational systems, team dynamics, and workplace behaviours influence performance in complex healthcare environments. She holds a Master's in Behavioural and Implementation Sciences in Health from NUS Medicine, where she explores how behavioural and implementation sciences can strengthen and sustain organisational practices and high-performing teams.



Dr. Kirin Channa
Simulation and Safety Medical Lead & Emergency Physician Northern Health

Dr. Kirin Channa is an Emergency Physician with a Graduate Certificate in Safety Leadership. Her background in quality improvement and safety science has contributed to the growth of translational simulation and embedding the role of the Simulation and Safety team at Northern Health.

Our Speakers



Ms. Sharon Clipperton
Education Coordinator
Mater Health

Ms. Sharon Clipperton is an experienced educator with a strong background in nursing and midwifery, Sharon brings a deep commitment to quality and safety in healthcare. She works closely with hospital leadership and multidisciplinary teams to integrate translational simulation into system design, process improvement, and service delivery. Her work focuses on using simulation not just for education, but as a strategic tool to drive meaningful change and enhance patient outcomes.



Assoc. Prof. Ellen Davies
Research Program Lead
Adelaide Health Simulation
Adelaide University

Assoc. Prof. Ellen Davies is the Research Program Lead at Adelaide Health Simulation (AHS). In this role, Ellen works with clinicians, educators, students, emerging and expert researchers and the broader AHS simulation team to examine and contribute to the field of health simulation. The AHS Research Program investigates, guides and supports the implementation of health simulation in education and health services that is underpinned by sound theoretical principles and best available evidence.

Our Speakers



Prof. Fatimah Lateef
Senior Consultant, Director of Quality and Patient Safety, Department of Emergency Medicine, Singapore General Hospital
Director, SingHealth Duke NUS Institute of Medical Simulation
Core Faculty, SingHealth Emergency Medicine Residency
Adjunct Professor, Yong Loo Lin School of Medicine, NUS, Duke-NUS Graduate Medical School and Lee Kong Chian Medical School, NTU
Programme Director, Academic Development Department, Duke-NUS Medical School

Prof. Fatimah Lateef is the first Emergency Physician-Politician/Member of Parliament in Singapore and served as an elected Member of Parliament from 2006 till 2020. She is Senior Consultant, Director of Training and Education as well as Director of Patient Safety and Quality at the Department of Emergency Medicine, Singapore General Hospital. She is Adjunct Professor at Duke-NUS Graduate Medical School, Yong Loo Lin Medical School, National University of Singapore, and Lee Kong Chian Medical School at NTU. She is the Director of Patient Safety and Quality in Emergency Medicine at the SingHealth Duke-NUS Academic Medical Centre.

She is also the Director of the SingHealth Duke-NUS Institute of Medical Simulation, where she led the centre to Society for Simulation in Healthcare accreditation and continues to teach as an educator and facilitator. She is passionate about Patient Safety, Medical Education, Leadership training, Communications, International Humanitarian Medicine, and Simulation / Technology-driven Education.

Our Speakers



Dr. Ivan Gerald Lee
Head, Respiratory Care
Woodlands Hospital

Dr. Ivan Lee is a Respiratory Care leader at Woodlands Hospital, Singapore. His work spans clinical service development, workforce development, simulation-based education, and allied health innovation. He is committed to advancing respiratory care through research, clinical excellence, interprofessional collaboration, and education. Passionate about evidence-based practice and professional growth, he focuses on building sustainable care and training models that enhance patient outcomes and strengthen the respiratory therapy profession in Singapore.



Dr. Lim Tiek Whai
Chief, Intensive Care Medicine
Clinical Director, Quality, Risk and Safety Office
Woodlands Hospital

Dr Lim Tiek Whai is an anaesthesiologist and intensivist with longstanding involvement in patient safety and quality improvement. He has contributed to the introduction of human factors concepts into local healthcare practice, with particular interest in communication, teamwork, and systems approaches to safety. His work in simulation emphasises its use as a translational tool to improve everyday clinical practice, extending its impact beyond education.

His work in establishing a combined intensive care unit provided the foundation for the development of an ICU outreach service aimed at the early recognition and rescue of deteriorating patients, reinforcing the importance of flattening hierarchy to improve communication and decision making at the bedside. He currently serves as the Clinical Director of the Quality, Risk and Safety Office at Woodlands Hospital, and as Chief of Intensive Care Medicine.

Our Speakers



Ms. Liu Xiaoyan
Assistant Director of Nursing
Woodlands Hospital

Ms Liu Xiaoyan is an Assistant Director of Nursing at Woodlands Hospital, providing strategic and operational leadership across the inpatient surgical wards, Major Operating Theatres, and the Endoscopy Centre. Her expertise spans the entire perioperative journey—from preoperative preparation to post operative recovery—ensuring safe, coordinated, and high-quality patient care. A strong advocate for patient safety and quality, she places particular emphasis on workflow standardisation to enhance reliability and efficiency. She also has first-hand experience in applying translational simulation to strengthen Operating Theatre safety and improve patient outcomes.



Ms. Leah McIntosh
Education Coordinator
Mater Health

Ms. Leah McIntosh is an experienced nurse educator at Mater Health and coordinator of the OptiSim program (Optimisation through simulation). She has extensive experience in designing simulation experiences that are used to explore, test and improve systems, processes and safety within healthcare services.



Prof. Adam Montagu
Director, Adelaide Health Simulation
Adelaide University

Prof. Adam Montagu is the Director of Adelaide Health Simulation (AHS) at Adelaide University. He leads one of Australasia's most technologically advanced simulation centres, accredited by the Society for Simulation in Healthcare (SSH) in Teaching/Education and Research. Adam is an Education Specialist who began his career as a Registered Nurse in adult emergency care experience that grounds his leadership and teaching practice. He consistently and effectively leads the AHS team with the aims of enhancing patient safety, championing interprofessional learning, and supporting clinical readiness.

Our Speakers



Mr. Faiz Mordiffi
Assistant Director, Nursing Service
Woodlands Hospital

Mr. Faiz Mordiffi is a healthcare leader with over 16 years of military command and clinical leadership experience. Currently, he leads nursing quality, patient safety and risk management initiatives. Drawing from a systems-level perspective, he integrates human factors thinking into design resilient, people-centered care systems. He has applied simulation and scalable frontline tools to drive quality improvement across high-uncertainty environments. An advocate for translating evidence into practice, Faiz holds an MBA and is actively engaged in national quality and patient safety networks.



Dr. Nicola Ngiam
Senior Consultant
National University Health System

Dr. Nicola Ngiam is currently the Director of the Standardized Patient Program and Deputy Director of the Centre for Healthcare Simulation, Yong Loo Lin School of Medicine, National University of Singapore, as well as a senior consultant in the Paediatric Intensive Care Unit, Khoo Teck Puat – National University Children's Medical Institute, National University Health System. She is also involved in developing paediatric palliative care services at NUHS.

She has a special interest in standardized patient training, teaching communication skills, the use of simulation-based teaching methods and medical humanities. She is the chairperson of the Asian Standardized Patient Educator Collaborative (AsiaSPEC), an organization that aims to promote SP methodology in Asia and to connect SP educators in the region.

Our Speakers



Dr. Colin Ong
Senior Consultant, Dept of Emergency Medicine
Ng Teng Fong General Hospital

Dr. Colin Ong is a Senior Consultant in the Emergency Department at Ng Teng Fong General Hospital, Singapore. For over a decade, he has collaborated with nursing and allied health colleagues to deliver holistic care for older adults across acute and community settings. A pioneer of geriatric care services, he has spearheaded multiple innovations that bridge acute and community care and champions sustainable healthcare transformation and health services research. As founding chair of the Section of Geriatric Emergency Medicine (GEM) and a dedicated medical educator, he continues to advance geriatric emergency medicine, translating research into policy and practice to improve care for Singapore's ageing population.



Dr. Juliana Poh
Senior Consultant, Dept of Emergency Medicine
Woodlands Hospital

Dr. Juliana Poh is a senior consultant and clinical lead for Geriatric Emergency Medicine at Woodlands Hospital. She is passionate about transforming front-door care for older adults, recognising the unique challenges this vulnerable population faces in emergency settings. Dr. Poh is a strong advocate for continuing professional development, believing that ongoing education of clinicians and allied health professionals is essential to delivering optimal care for elderly patients.



Dr. Eve Purdy
Assistant Professor, Bond University
Consultant, Gold Coast Hospital and Health Service

Dr. Eve Purdy is an Emergency Physician, educator, and researcher at Gold Coast Hospital and Health Service and Assistant Professor at Bond University. She works across clinical care, simulation, and team science, leading innovative approaches to training and research. Her work focuses on team performance under stress, translational simulation, and building capacity through collaborative education.

Our Speakers



Dr. Sirirat Rattana-arpa
Assistant Professor & Program Manager, Siriraj
Medical Simulation for Education and Training,
Faculty of Medicine Siriraj Hospital
Mahidol University

Dr. Sirirat Rattana-arpa is an Assistant Professor and Program Manager of Siriraj Medical Simulation for Education and Training (SIMSET). Working alongside her team, she played a vital role in SIMSET achieving SSH Full Accreditation in 2025. She is a certified basic and advanced simulation instructor from the Center of Medical Simulation in Boston and a key member of the Thai Society of Simulation in Healthcare. Sirirat also spearheaded the development of national professional standards for simulation technicians in Thailand. Her work focuses on aligning simulation design with clinical learning outcomes to enhance medical education.



Dr. Nicole Sng
Emergency Physician & Medical Director,
Teamwork & Collaborative Training
Royal Brisbane and Women's Hospital

Dr. Nicole Sng is an Emergency Physician with a background in medical education and simulation, and interests in teamwork, human factors, and resilient healthcare. She co-leads TACT: Teamwork and Collaborative Training at the Royal Brisbane and Women's Hospital, an embedded, hospital-wide service that uses translational simulation, staff development, and clinical debriefing to strengthen teamwork and make systems safer and more connected. Nicole is also a faculty educator for the Queensland Trauma Education Course and a Senior Lecturer at the University of Queensland. She continues to learn from the teams she works with and from others doing this work, guided by the belief that sustainable change is built through relationships, reflection, and respect in practice.

Our Speakers



Ms. Lynette Strickland
Senior Nurse Educator, Nursing Education & Development, Woodlands Hospital

Ms. Lynette Strickland is a Senior Nurse Educator with the Department of Nursing Education & Development and the appointed Nursing representative for Simulation and Clinical Training Committee in Woodlands Hospital. She has played a key role in establishing clinical simulation as a service to support education, quality improvement, and system learning. Her work focuses on the design and delivery of in-situ simulation to address real-world clinical challenges, enhance team performance, and improve patient safety.



Dr. Usapan Surabenjawong
Assistant Professor & Subunit Director of Siriraj Medical Simulation for Education and Training Center, Faculty of Medicine Siriraj Hospital, Mahidol University

Dr. Usapan Surabenjawong is an attending physician in the Department of Emergency Medicine at Siriraj Hospital Faculty of Medicine, Mahidol University. She pursued a research fellowship in simulation at the Peter M. Winter Institute for Simulation, Education, and Research (WISER) Institute. At Siriraj Hospital, she provides emergency patient care while leading medical education initiatives through innovative research. She is the subunit director of the Siriraj Medical Simulation for Education and Training (SIMSET) center, who is responsible for directing simulation-based programs and developing simulation curricula. She also serves on the Thai Simulation Society's committee.

Our Speakers



Ms. Elise Sutton
Simulation and Safety Clinical Nurse Consultant
Northern Health

Ms. Elise Sutton is a Clinical Nurse Consultant with a background in critical care, psychology, and a Master of Nursing Practice, recognised with First Class Honours in 2013. Her work focuses on healthcare innovation, human factors, and patient safety. She has played a key role in building the Simulation and Safety team and driving translational simulation at Northern Health.



Dr. Benjamin Symon
Director, Clinical Simulation, Mater Health
Simulation Consultant, Children's Health
Queensland
Paediatric Emergency Physician, Queensland Health

Dr. Ben Symon is a simulation consultant and paediatric emergency physician working for Mater Health and Children's Health Queensland. He is an international speaker on simulation, debriefing and communication with a passion for translating academic research into meaningful practice for everyday clinicians at the coalface of healthcare. He is co-producer of the podcast 'Simulcast', a podcast on healthcare simulation.



Dr. Tan Hongyun
Deputy Director of Nursing
Woodlands Hospital

Dr. Tan Hongyun is a Geriatric Advanced Practice Nurse and Deputy Director of Nursing at Woodlands Hospital, overseeing the Community Hospital, Community Nursing, Hospital-at-Home, Nursing Research Unit, and the development of geriatric and palliative nursing services. She has worked with the multidisciplinary team to develop ANCHOR (Aging-sensitive Care for Healthsystem OldeR adults) training for WH, where simulation is frequently used as part of the teaching approach. Hongyun also has experience leading nursing quality and patient safety initiatives, with exposure to translational simulation. She has a strong interest in further developing simulation capabilities for herself and the team.

Our Speakers



Dr. Jocelyn Tan
Consultant, Department of Anaesthesia
Woodlands Hospital

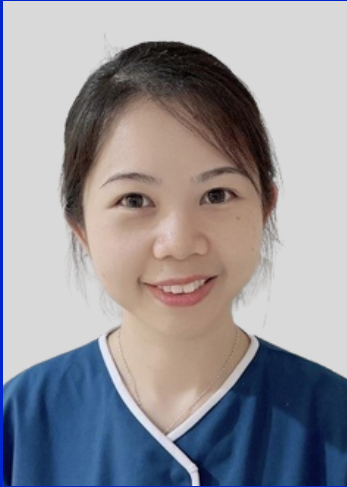
Dr. Jocelyn Tan graduated with the Bachelor of Medicine & Bachelor of Surgery (MBBS) from National University of Singapore, and received her specialist accreditation in Anaesthesiology in 2019. Her subspeciality interest lies in Perioperative Medicine and Patient Blood Management, and she was awarded the MOH HMDP Award in 2022 to pursue a fellowship at Peter Mac Callum Cancer centre in Melbourne, Australia. She has a strong interest for simulation-based education for healthcare training. Having been on the receiving end of simulation-based teaching during her traineeship, she recognises the importance of experiential learning in medicine and has since been involved in the design and facilitation of in-situ high stakes crisis scenarios in the operating theatre.



Ms. Tan Soak Buay
Advanced Practice Nurse, Ward 22
Woodlands Hospital

Ms. Tan Soak Buay is an Orthopaedic Advanced Practice Nurse (APN) at Woodlands Hospital, specialising in orthopaedic trauma care. She plays a key role in bridging surgical and medical management, overseeing patients across the entire care continuum - from perioperative planning, surgery to recovery from acute trauma and fragility fractures. Beyond clinical practice, she serves as APN Education Faculty Lead, designing assessment tools and standardised clinical evaluations, including OSCEs for APN internship and Clinical Nurse Specialist programme. She also introduced the monthly Nursing Edge Series and APN nursing rounds. Her recent work includes applying translational simulation to improve clinical workflows, enhance team performance, and strengthen patient safety by translating hospital guidelines into daily practice.

Our Speakers



Ms. Tan Yen Ling
Assistant Nurse Clinician, Nursing Education and Development, Woodlands Hospital

Ms. Tan Yen Ling is an Assistant Nurse Clinician from the Nursing Education and Development team at Woodlands Hospital, Singapore. She supports key clinical education initiatives that enhance staff readiness for time-critical situations, with a portfolio that includes Basic Cardiac Life Support (BCLS), Life Support Course for Nurses (LSCN), wound and pain management training. She contributes to the development of workplace-based learning strategies that strengthen clinical competency and response capabilities. Her work also includes supporting simulation activities to improve ward-level stroke activation preparedness, with a strong emphasis on teamwork, timely intervention, and patient safety.



Dr. Tess Lin Teo
Consultant, Department of Emergency Medicine Singapore General Hospital

Dr. Tess Lin Teo is a consultant at the Department of Emergency Medicine, Singapore General Hospital with an interest in Medical Education and Staff Wellness. She is an Associate Core Faculty member of the Singhealth Emergency Medicine Residency Program and leads the Singhealth PGY1 BLUES Peer Support Program. She is actively involved in various faculty training workshops for educators interested in designing simulation programs at the Singhealth Duke-NUS Institute of Medical Simulation (SIMS) and also hopes to continue to contribute further to efforts to improve the psychological wellness and resilience of residents and staff within the hospital.

Our Speakers



Ms. Thet Thet
Nurse Educator, Nursing Education and Development, Woodlands Hospital

Ms. Thet Thet is a Nurse Educator at Woodlands Hospital with over 20 years of experience in clinical nursing, nursing education, and workforce development. She previously served as a nursing lecturer at a local polytechnic and has held nurse educator roles in both the private and public healthcare sectors. Her expertise includes curriculum design, competency-based education, training roadmap development, and structured induction programmes. She co-leads the Internationally Trained Nurses Workgroup, coordinates Code Purple simulation training, and leads the Healthcare Ethics, Law, and Professionalism course for nurses. Her interests include advancing healthcare ethics and promoting simulation-based learning in nursing education.



Ms. Wang Wenjing
Assistant Director, Nursing Education Changi General Hospital

Ms Wang Wenjing is the Assistant Director, Nursing Education at Changi General Hospital, Singapore. She has over 20 years of experience in both clinical practice and nursing education, beginning her career in intensive care.

Wenjing played a key role in establishing the Nursing Education and Development Unit and co-led the setup of the simulation centre at Woodlands Hospital during its opening. Her work focuses on using simulation and experiential learning to strengthen clinical readiness, teamwork, and patient safety in a new hospital environment. She is also involved in national nursing education initiatives and contributes to professional development across the healthcare system.

Our Speakers



Dr. Tracey Wing **Consultant, Department of Medical Psychiatry** **Woodlands Hospital**

Dr. Tracey Wing is a psychiatrist who works closely with other medical specialties in her involvement with consultation liaison services. She sees a wide range of psychiatric conditions including neuropsychiatry, complex assessments of decision-making capacity, as well as cases with ethical dilemmas.

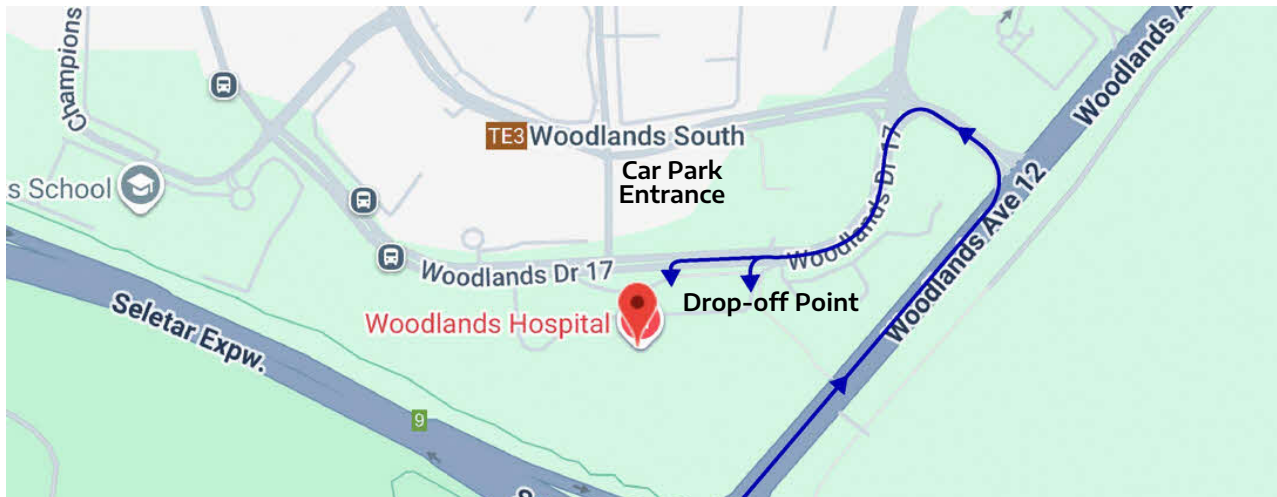
She completed the Centre for Healthcare Innovation (CHI) Healthcare Innovation and Leadership Fellowship in 2024, and was awarded the Jolly Good Fellow award. During the fellowship, she developed the Code Purple initiative for management of patients with dangerous, aggressive and violent behaviours. As part of the work on this initiative, she regularly conducts simulation training for nurses. She is also a member of the Woodlands Hospital Behavioural Risk Management Committee, and has a special interest in education. Dr Wing is a physician faculty for the NHG Psychiatry Residency, and an adjunct lecturer for the Lee Kong Chian (LKC) School of Medicine. She regularly conducts tutorials and is an examiner for the Membership of the Royal College of Psychiatrists CASC exams, as well as an examiner for NUS and LKC MBBS examinations.

Getting to Woodlands Hospital

By Car

Seletar Expressway, take exit 9 and continue on Woodlands Ave 12.

Take Woodlands Avenue 1 to Woodlands Drive 17.



1. Car Park Entrance (Medical Centre)

Drive straight towards Woodlands Hospital and turn left into Car Park after Bus Stop.



2. Tower E Lift Lobby 4 at Level B4

Park at B4 Tower E area (indicated by orange columns).



3. Walk Out from Lift Lobby at Level 1

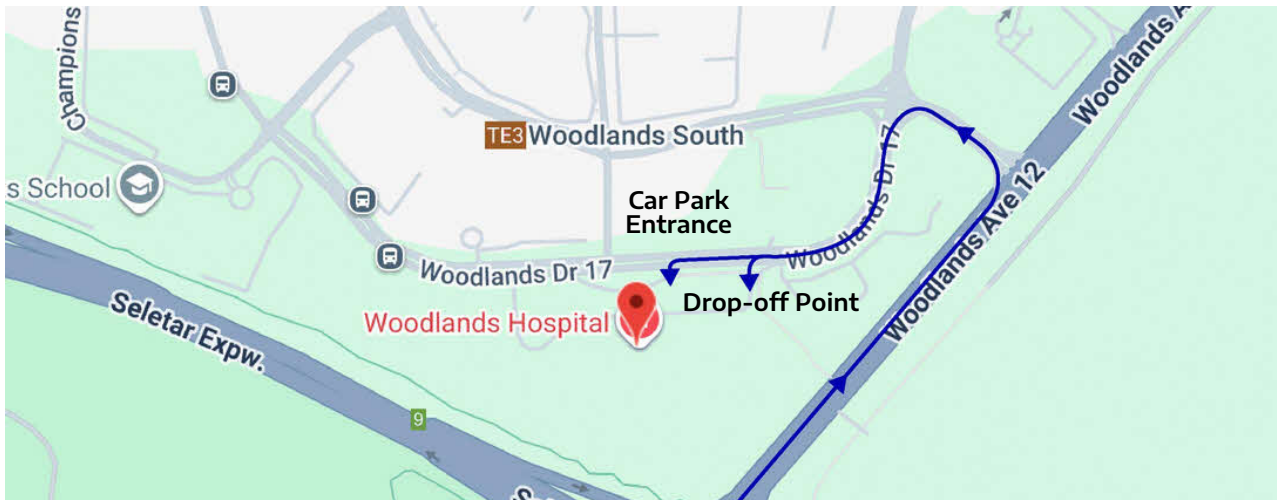
Take the lift up from Lobby 4, towards Level 1 and walk towards Learning Space at Tower E.



6. You will arrive at the Learning Space. The Auditorium and Empower rooms are inside.

Getting to Woodlands Hospital

By Taxi/Private-Hire Vehicle



1. Alight at Main Drop Off Near Medical Centre



2. Walk past 7-Eleven and Koufu towards Tower E's Learning Space Lobby



3. Take the orange stairs or lift up to Level 1 towards Learning Space.



6. You will arrive at the Learning Space. The Auditorium and Empower rooms are inside.

Getting to Woodlands Hospital

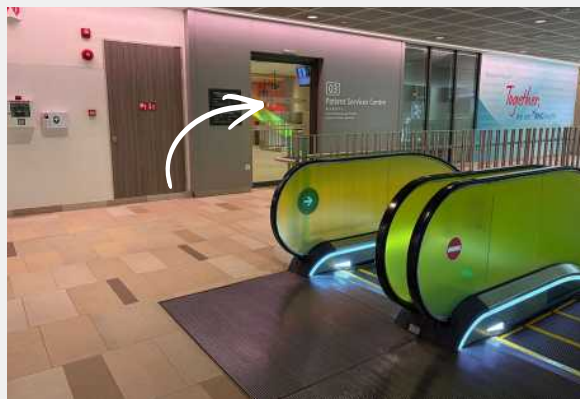
By Train (MRT)



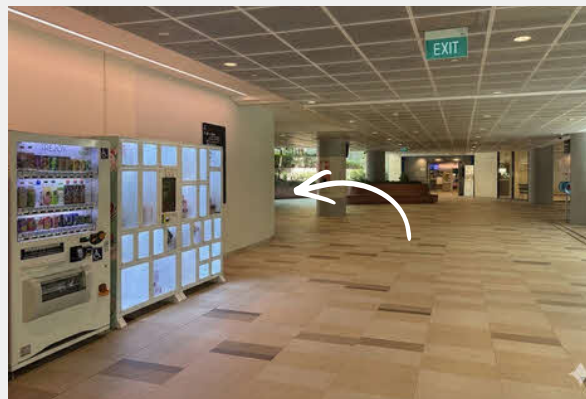
1. Alight at TE3 Woodlands South Station and exit the station via Exit 5



2. Walk down the straight walkway to Lift Lobby 5 and take the escalator / lift to B1.



3. Upon reaching B1, turn right and walk past the Patient Services Centre.



4. Turn left and continue straight towards Tower E.



5. Take the orange stairs or lift up to Level 1 towards Learning Space.



6. You will arrive at the Learning Space. The Auditorium and Empower rooms are inside.

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All cancellation requests must be submitted via email to the Organising Team at wh.od@nhghealth.com.sg by **1 July 2026**.

Cancellations received on or before this date will be eligible for a **50% refund of the registration fee**, excluding administrative charges and GST.

Cancellations submitted after **1 July 2026**, as well as no-shows, will not be eligible for any refund. Participants will remain liable for the **full registration fee, inclusive of 9% GST**.

PDPA

Please note that there will be onsite photography throughout the event. By registering for and participating in your Masterclass or the Symposium, you are presumed to have consented to the use of these photos.