

ANNUAL REPORT FY19/20

Painting: A Choice
Artists: Staff from the Department
of Care & Counselling





Painting: ARTiculate | Artists: Staff from the Department of Care & Counselling

The paintings used in this Annual Report are art works done by doctors, nurses, social workers and allied health professionals of Tan Tock Seng Hospital (TTSH). These art works are part of ARTiculate book, a compilation of perspectives, visions and journeys of individuals who have contributed to the healing environment in TTSH. ARTiculate is an acrylic painting programme by the Department of Care & Counselling for patients, caregivers and healthcare professionals to paint their thoughts, feelings and experiences.

We extend our heartfelt thanks to the following colleagues and department in TTSH, for allowing us to feature their ARTiculate paintings in this Annual Report.

- A/Prof Tham Kum Ying, Senior Consultant
- Ms Florence Cheong, Senior Principal Occupational Therapist
- Nr Ng Tat Ming, Principal Pharmacist
- Ms Ng Tzer Wee, ex-Principal Medical Social Worker
- Department of Care & Counselling

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Painting: Vespa Dream | Artist: Florence Cheong, Senior Principal Occupational Therapist

ABOUT US

In keeping with Mr Tan Tock Seng's Legacy of Giving, Tan Tock Seng Hospital (TTSH) set up its Charity arm, TTSH Community Fund, 25 years ago to improve the quality of life of our patients and the community.

Today, our Charity disburses more than \$2 million each year to support over 2,500 needy patient cases, especially the elderly.

From expensive non-standard medication to breathing equipment to mobility aids to dentures, TTSH Community Fund helps needy patients to gain greater independence, improve their quality of life and enable them to integrate back into the community. Our Charity also supports healthcare research, innovation, and training for our staff and the community to deliver better patient care.

Mission

Building on our tradition,
Reaching out to the community,
Doing our best to serve, care
and heal,
Together, we aim for excellence
in cost-effective healthcare,
education and research.

Vision

Adding years of healthy life



Painting: Pills | Artist: Ng Tat Ming, Principal Pharmacist

THE BOARD

CHAIRMAN | DATE OF APPOINTMENT

Mdm Kay Kuok Oon Kwong (since 7 Feb 2014)

DIRECTORS | DATES OF APPOINTMENT

Mr Deric Liang Shih Tyh (since 14 Apr 2015)

Mrs Eunice Toh (8 Jan 2014 - 11 May 2016)
re-appointed on 14 Sep 2018

Ms Saw Phaik Hwa (since 7 Feb 2014)

Mr Seow Choke Meng (since 7 Feb 2014)

Dr Tan Chi Chiu (since 17 Aug 2017)

Mr Tan Kia Tong (since 5 Mar 2014)

Mr Yap Wai Ming (since 7 Feb 2014)

MANAGEMENT

Mrs Eunice Toh
Executive Director
TTSH Community Fund

COMPANY SECRETARY

Ms Teo Boon Khee, Samantha



Painting: Growth Loss Recovery

Artist: A/Prof Tham Kum Ying, Senior Consultant

HIGHLIGHTS

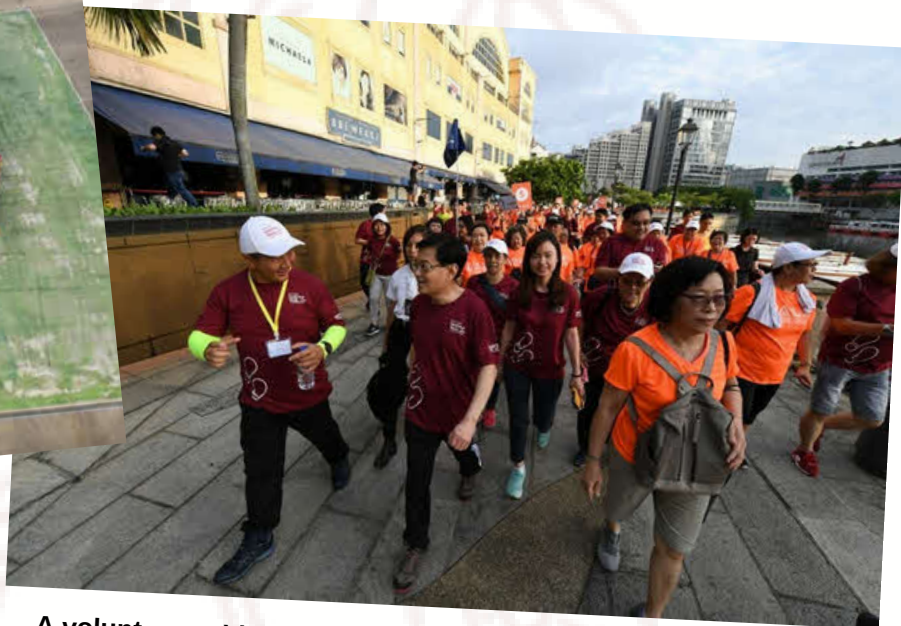
Event: TTSH Charity Heritage Walk 2019: Tan Tock Seng's Journey

Date: 23 June 2019

Funds Raised: \$1,224,260*



The Guest-of-Honour entourage, community partners, volunteers and staff of TTSH formed the numbers 1-7-5, to commemorate the hospital's 175th anniversary.



A volunteer guide from Monster Day Tours leading Mr Heng Swee Keat, the Guest-of-Honour (centre) and participants, along the Singapore River.

Close to 2,000 people including our Guest-of-Honour, Deputy Prime Minister and Minister for Finance, Mr Heng Swee Keat, participated in the inaugural TTSH Charity Heritage Walk 2019: Tan Tock Seng's Journey.

The 8km heritage walk started at Pearl's Hill, the original site of the hospital, and ended at TTSH in Novena. Participants were brought to landmarks such as Thian Hock Keng Temple and the Singapore River, showcasing the legacy and contributions of the hospital's founder, the late Mr Tan Tock Seng.

DPM Heng capped off the event at the TTSH helipad, where close to 175 volunteers, community partners and staff of TTSH formed the numbers 1-7-5 to mark the hospital's 175th anniversary.

**In 2018, we received \$399,568. In 2019, we received \$354,692 and Tote Board matching grant of \$100,000. The \$370,000 from the Bicentennial Matching Grant has yet to be received.*

HIGHLIGHTS

Event: Embrace Charity Dinner 2019

Date: 14 December 2019

Funds Raised: \$270,194



Guest-Of-Honour Dr Amy Khor (centre) with the Welcome Party

From Left to Right: Dr Shawn Vasoo - Clinical Director of NCID; Dr Wong Chen Seong - Head of Clinical HIV Programme at NCID; A/Prof Lee Cheng Chuan - Senior Consultant of NCID and Chairperson of Embrace Charity Dinner; Dr Amy Khor – Senior Minister of State for Health; Prof Leo Yee Sin – Executive Director of NCID; Mrs Eunice Toh – Executive Director of TTSH Community Fund; Ms Ho Lai Peng – Principal Medical Social Worker of TTSH.

Embrace Charity Dinner is a biennial fundraising gala dinner organised by NCID (National Centre for Infectious Diseases) Cares.

About 300 guests attended this charity dinner held at Sofitel Singapore City Centre. Themed “Embrace the Hero in You”, the event was graced by Guest-of Honour, Dr Amy Khor, Senior Minister of State for Health and the Environment and Water Resources.

Prof Leo Yee Sin, Executive Director of NCID, launched the video “Three Decades of HIV Treatment and Care at the Communicable Disease Centre (CDC)” before the start of the dinner. The video showcased four individuals who were closely involved in the treatment and care of People Living with HIV (PLHIV) at the old CDC, and they shared their stories on how advocacy was done to reduce stigma, and improve treatment and care for PLHIV.

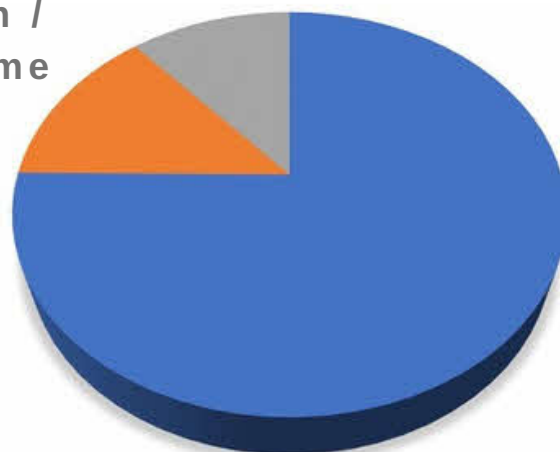
2019 in Numbers

We Received

Grants/ Government Subvention /
Sale of Merchandises/ Programme
Fees \$685,712

Finance Income*
\$817,687

Donations
\$4,548,016



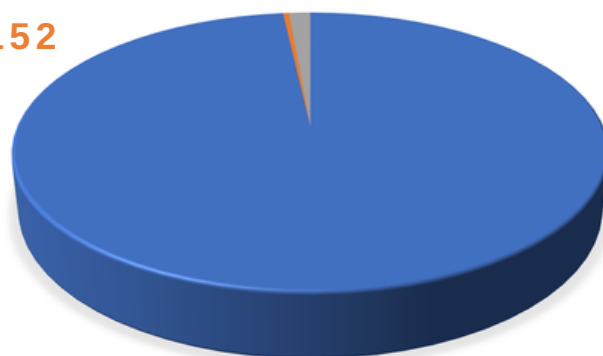
** Interest income on funds invested and fair value gains on financial assets*

We Expended

Governance Cost: \$43,302

Fundraising Expense \$12,152
(Fundraising Efficiency
Ratio^ of 1.6%)

Charitable Activities
Expenses: \$3,077,900



^ Total fundraising expense to the total gross receipts from fundraising for the financial year. All charities and IPCs are expected to keep their fundraising efficiency ratio below 30%.

Key Programmes

Programme	Expenses	Patients Assisted
Community Rehabilitation Programme (CRP)	\$802,490	285
iwanttogohome Fund	\$402,621	686
NCID Cares	\$161,344	413
Help Me Go Home	\$ 55,820	9
Helping Elderly Patients (HELP) Programme	\$ 48,180	44
Palliative Care	\$ 41,689	203



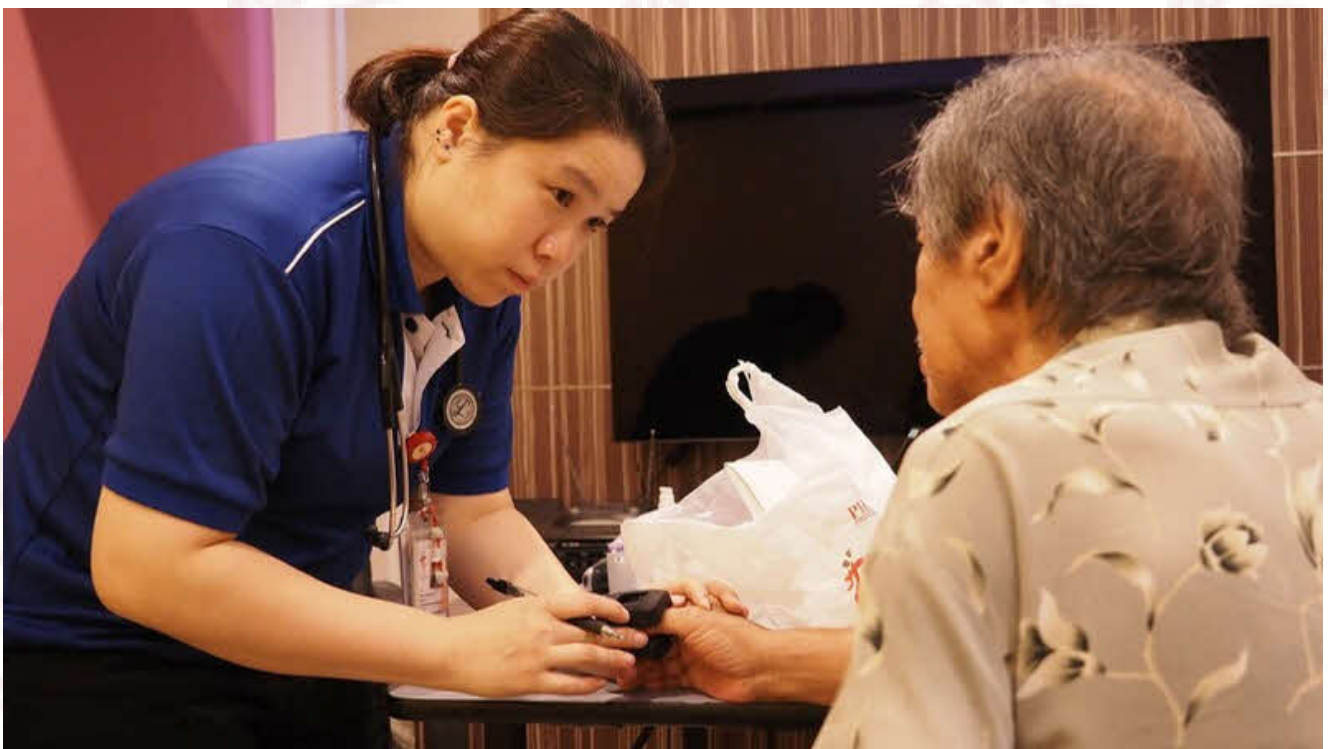
Key Programmes

Community Rehabilitation Programme

No. of beneficiaries: 285

Rehabilitation is often part of a patient's recovery process. However, in many cases, patients who are unable to afford rehabilitation therapy tend to forgo it.

CRP is a home rehabilitation service for low-income patients, particularly those with stroke and neurological conditions. Most of these patients are physically unable to access services in hospitals or day rehabilitation centres and are not able to afford private home-based rehabilitation services.



iwanttogohome Fund

No. of beneficiaries: 686

The iwanttogohome Fund (IWGH Fund) provides temporary or short-term financial assistance to needy patients, for services and equipment required for timely discharge from the hospital, hence reducing chances of re-admissions.

Some of these services and equipment include assistive and mobility devices, interim care services, medical consumables, transportation for discharge and medical appointments.

Key Programmes

NCID Cares

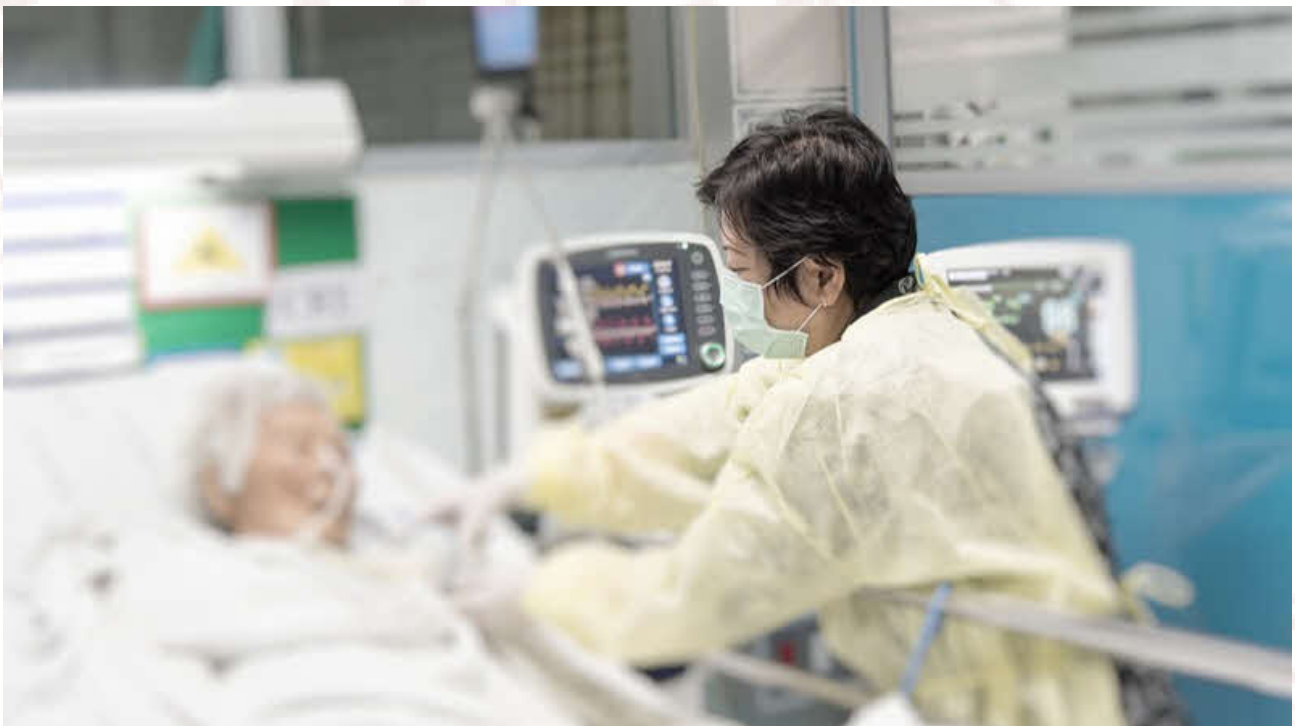
No. of beneficiaries: 413

HIV/AIDS affects patients both physically and emotionally. Besides having to cope with the physical impact of the virus that destroys their immune system, many of them also face discrimination and isolation due to the social stigma and myths associated with HIV/AIDS. Previously known as the Patient Care Centre (PCC), NCID Cares looks after the physical and emotional well-being of HIV/AIDS patients and provides support for their families.

Help Me Go Home

No. of beneficiaries: 9

Breathing is so natural that we hardly ever think about it, until something goes wrong. Our patients rely on breathing machines just to stay alive. Patients under the Home Ventilation & Respiratory Support Service (HVRSS) scheme may have conditions such as spinal cord injuries, muscular dystrophy or stroke. Our Help Me Go Home Programme subsidises the high cost of home ventilators and consumables, so that patients can go home to their loved ones, and be in the comfort of their homes.



Key Programmes

Helping Elderly Patients (HELP)

No. of beneficiaries: 44

Many of the elderly patients under TTSH Community Fund's Helping Elderly Patients (HELP) Programme have no income, little savings and limited family support. Our Programme steps in to support them when all other avenues have been exhausted, to help maintain their health and improve their quality of life. The Programme supports needy elderly patients, aged 55 and above, with out-of-pocket expenses such as diapers, wound dressings, nutrition, interim-dialysis, mobility aids and dentures.

Programme of All Inclusive Care for the Terminally Ill (PACT)

No. of beneficiaries: 203

PACT supports and care for terminally ill patients and their families, by providing interim funding for the expenses needed to care for patients in their home or in the community. In addition, it helps to pay for meaningful activities aimed at improving the quality of life of patients, such as art therapy and music therapy sessions for the palliative care patients in TTSH.



Ng Teng Fong Healthcare Innovation Programme

The Ng Teng Fong Healthcare Innovation Programme (NTF HIP) was established in 2015 with a \$52 million funding from the family of the late Mr Ng Teng Fong, to drive value through healthcare innovation.

Applicants can seek project funding under one of the four tracks:

Track 1: Strategic Training

Track 2: Innovation

Track 3: Community Enabling

Track 4: Strategic Innovation

To date, NTF HIP has supported 93 innovation projects, 12 community enabling projects and 25 training candidates.

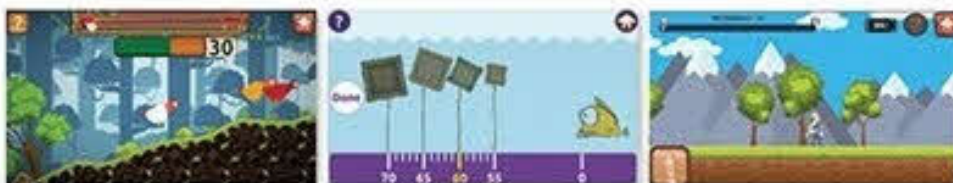
One of the projects funded by the NTF HIP is Fun Knee, a novel smart knee sleeve that uses motion sensors and gamification for Total Knee Replacement rehabilitation.

Fun Knee: A Novel Smart Knee Sleeve using "Gamification" and Motion Sensor Technology for Total-Knee-Replacement Rehabilitation

Principal Investigator: Neoh Eng Chuan, Senior Physiotherapist, Physiotherapy

Total knee replacement (TKR) is a common orthopaedic surgery of increasing prevalence in aging populations. Post-TKR rehabilitation is crucial for function recovery, and there is a need to improve patient's operated knee range of movement after TKR for better functional recover and prevent knee stiffness.

To complement the current practice of teaching home-based rehabilitation exercise which has been inadequate, Eng Chuan and team are developing Fun Knee, a novel game-based, post-operative rehabilitation system for TKR patients which consists of a sensor-equipped knee sleeve and a mobile application. The automated progression function of Fun Knee allows patient to progress their exercises once they have achieved milestones that have been set in the game. Patients who had positive rehabilitation experience with Fun Knee demonstrated higher levels of compliance and exercise. Moving forward with the learning points, Eng Chuan is developing Fun Knee for advance stage TKR patients, and promote physical activity and active lifestyle for them. Plans are in place to scale Fun Knee to benefit all TKR patients.



Ng Teng Fong Healthcare Innovation Programme

Singapore Patient Conference 2019

SPC is an annual patient conference with a difference – one where patients, caregivers, volunteers, community partners, health and social care professionals come together to share their care journeys and spark new ideas in co-creating a better health and social care system for all.

Themed 'Building a Community of Carers' and held on 25 October 2019, this year's SPC examined our ageing population and the changing healthcare climate. It highlighted the importance of ensuring that the future of care transcends beyond the hospital walls and into the community.

More than 1,300 attendees of SPC 2019 participated in six interactive breakout sessions where healthcare professionals, theatre practitioners and health advocates, patients and caregivers came together to share heart-warming stories on building care support systems and empowering caregivers with positive mindsets.

A regular segment of SPC is the Singapore Patient Action Awards (SPAA). Into its 5th edition, SPAA 2019 acknowledged the unsung heroes who have made a positive difference to the community. This year, 17 extraordinary groups and individuals received the SPAA 2019 Award at the awards ceremony.



FINANCIAL INFORMATION

Balance Sheet as at 31 March 2020

	Note	2020 \$	2019 \$
Assets			
Other investments	4	30,299,940	30,075,030
Non-current asset		30,299,940	30,075,030
Cash and cash equivalents	5	42,596,153	39,817,943
Interest receivables		147,612	132,810
Prepayments		50	1,050
Current assets		42,743,815	39,951,803
Total assets		73,043,755	70,026,833
Liabilities			
Trade and other payables	6	837,488	738,627
Grant received in advance		16,478	16,478
Current and total liabilities		853,966	755,105
Net assets		72,189,789	69,271,728
Funds:			
Restricted funds			
Main Fund			
- Needy Patients fund	7(A)(a)	4,394,443	4,714,675
- Medical Education fund	7(A)(b)	2,165,664	2,035,592
- Medical Research fund	7(A)(c)	1,046,693	719,514
- Patient Care fund	7(A)(d)	2,948,587	2,556,500
- Central Health Enabling fund	7(A)(e)	4,083,124	4,020,028
Ng Teng Fong Healthcare Innovation Program	7(B)	51,544,190	49,888,009
		66,182,701	63,934,318
Unrestricted fund			
General fund		6,007,088	5,337,410
Total funds		72,189,789	69,271,728

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

FINANCIAL INFORMATION

Statement of Comprehensive Income for the Financial Year ended 31 March 2020

	Note	2020				2019			
		Restricted Funds	Unrestricted Funds	Total Funds		Restricted Funds	Unrestricted Funds	Total Funds	
		Ng Teng Fong Healthcare Innovation Program				Ng Teng Fong Healthcare Innovation Program			
		\$	\$	\$		\$	\$	\$	
Incoming resources									
Incoming resources from:									
- Voluntary income	8	2,000,000	1,455,610	3,737,397		2,000,000	2,227,155	7,318,149	
- Income from fund-raising activities	9	-	478,116	810,619		-	451,927	984,406	
Grant income		-	200,000	200,000		-	-	250,000	
Government subvention		-	186,898	186,898		-	-	207,337	
Incoming resources from charitable activities		-	298,814	298,814		-	597	294,334	
Total incoming resources		2,000,000	2,619,438	5,233,728		2,000,000	2,679,679	9,054,226	
Resources expended									
Costs of generating funds									
- Fund-raising expenses	9	(872,582)	(32,863)	(20,711)		(867,318)	(75,718)	(75,718)	
Charitable activities		(288)	(2,199,883)	(5,435)		(1,792,965)	(1,266)	(2,661,549)	
Governance costs			(7,271)	(35,742)		(186)	(34,388)	(41,665)	
Total resources expended		(872,871)	(2,240,017)	(3,133,354)		(867,504)	(111,372)	(2,778,932)	
Finance income	10	529,052	212,781	75,854		581,956	40,843	729,422	
Net incoming resources	11	1,656,181	592,202	2,918,061		1,714,452	2,681,114	7,004,716	
Accumulated fund brought forward		49,888,009	14,046,309	69,271,728		48,173,557	2,728,200	62,267,012	
Accumulated fund carried forward		51,544,190	14,638,511	72,189,789		49,888,009*	5,337,410	69,271,728	

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

FINANCIAL INFORMATION

Reserve Policy

	As at 31 Mar 2020 \$000	As at 31 Mar 2019 \$000	% Increase / (Decrease)
Unrestricted Funds (Reserves)	6,007	5,337	12.55%
Restricted / Designated Funds Main Fund	14,639	14,046	4.22%
Total Funds (Main Fund) (A)	20,646	19,384	6.51%
Annual Operating Expenditure (Excludes fundraising expenses and expenses incurred from NTF HI Programme and CHEF)	2,251	1,819	23.75%
Ratio of Reserves to Annual Operating Expenditure for Main Fund	2.67	2.93	-9.06%
Ng Teng Fong Healthcare Innovation Programme (B)	51,544	49,888	3.32%
Total Funds (A + B)	72,190	69,272	4.21%

TTSH Community Fund has a Reserve Policy to provide clarity in the management of our funds and ensure we have enough resources to continue running existing programmes and support other operational needs. Major operating expenses such as administrative, manpower and operating costs are supported by our holding company, Tan Tock Seng Hospital Pte Ltd.

Our current year unrestricted funds (reserves) at \$6 million will only able to fund about three years of projected annual operating expenditure.

The fund may selectively invest its reserves subject to:

- (a) Approval from the Board;
- (b) TTSH's/ NHG's financial policies and practices; and
- (c) MOHH's Common Investment Mandate and policy.

The Board reviews the amount of reserves on a yearly basis to ensure that there are adequate funds to support key charitable programmes and operational needs.

FINANCIAL INFORMATION

List of Related Entities

MOH Holdings Pte Ltd 198702955E Intermediate Holding company	National Healthcare Group Pte Ltd 200002150H Intermediate Holding company	Tan Tock Seng Hospital Pte Ltd 199003683N Immediate Holding Company
Admiralty Medical Centre Pte Ltd 201618776K Related Company	Alexandra Health Fund Ltd 201427909W Related Company	Alexandra Health Pte Ltd 200717564H Related Company
Central-North Primary Care Network Pte Ltd 201229016M Related Company	Geriatric Education and Research Institute Ltd 201502154R Related Company	Hougang Family Medicine Clinic Pte Ltd 201526353R Related Company
Johns Hopkins Singapore International Medical Centre Pte Ltd 199805214Z Related Company	National Healthcare Group Community Health Centres 52367565K Related Company	National Healthcare Group Fund 201623926M Related Company
National Primary Care Pte Ltd 201228999C Related Company	National Skin Centre 198801862W Related Company	National Skin Centre Health Endowment Fund T00CC1423K Related Company
Woodbridge Hospital Charity Fund T01CC1489K Related Company	WoodlandsHealth Pte Ltd 201426682D Related Company	Yishun Community Hospital Pte Ltd 201333346W Related Company

FINANCIAL INFORMATION

Governance Evaluation Checklist

S/N	Code Guideline	Code ID	Response (select whichever is applicable)	Explanation (if Code guideline is not complied with)
Board Governance				
1	Induction and orientation are provided to incoming governing board members upon joining the Board.	1.1.2	Complied	
	Are there governing board members holding staff appointments? (skip items 2 and 3 if "No")		No	
2	Staff does not chair the Board and does not comprise more than one third of the Board.	1.1.3		
3	There are written job descriptions for the staff's executive functions and operational duties, which are distinct from the staff's Board role.	1.1.5		
4	The Treasurer of the charity (or any person holding an equivalent position in the charity, e.g. Finance Committee Chairman or a governing board member responsible for overseeing the finances of the charity) can only serve a maximum of 4 consecutive years. If the charity has not appointed any governing board member to oversee its finances, it will be presumed that the Chairman oversees the finances of the charity.	1.1.7	Complied	
5	All governing board members must submit themselves for re-nomination and re-appointment, at least once every 3 years.	1.1.8	Complied	
6	The Board conducts self evaluation to assess its performance and effectiveness once during its term or every 3 years, whichever is shorter.	1.1.12	Complied	
	Is there any governing board member who has served for more than 10 consecutive years? (skip item 7 if "No")		No	
7	The charity discloses in its annual report the reasons for retaining the governing board member who has served for more than 10 consecutive years.	1.1.13		
8	There are documented terms of reference for the Board and each of its committees.	1.2.1	Complied	
Conflict of Interest				
9	There are documented procedures for governing board members and staff to declare actual or potential conflicts of interest to the Board at the earliest opportunity.	2.1	Complied	
10	Governing board members do not vote or participate in decision making on matters where they have a conflict of interest.	2.4	Complied	

FINANCIAL INFORMATION

Governance Evaluation Checklist

Strategic Planning				
11	The Board periodically reviews and approves the strategic plan for the charity to ensure that the charity's activities are in line with the charity's objectives.	3.2.2	Complied	
Human Resource and Volunteer Management				
12	The Board approves documented human resource policies for staff.	5.1	Not Complied	There is no paid staff in the charity, all staff are from TTSH.
13	There is a documented Code of Conduct for governing board members, staff and volunteers (where applicable) which is approved by the Board.	5.3	Complied	For staff, the charity does not have a separate code. The charity leans on the policy and code of conduct of TTSH and NHG
14	There are processes for regular supervision, appraisal and professional development of staff.	5.5	Complied	In accordance with TTSH processes
	Are there volunteers serving in the charity? (skip item 15 if "No")		No	
15	There are volunteer management policies in place for volunteers.	5.7		
Financial Management and Internal Controls				
16	There is a documented policy to seek the Board's approval for any loans, donations, grants or financial assistance provided by the charity which are not part of the charity's core charitable programmes.	6.1.1	Complied	
17	The Board ensures that internal controls for financial matters in key areas are in place with documented procedures.	6.1.2	Complied	
18	The Board ensures that reviews on the charity's internal controls, processes, key programmes and events are regularly conducted.	6.1.3	Complied	
19	The Board ensures that there is a process to identify, and regularly monitor and review the charity's key risks.	6.1.4	Complied	
20	The Board approves an annual budget for the charity's plans and regularly monitors the charity's expenditure.	6.2.1	Complied	
	Does the charity invest its reserves (e.g. in fixed deposits)? (skip item 21 if "No")		Yes	
21	The charity has a documented investment policy approved by the Board.	6.4.3	Complied	In accordance with MOHH investment mandate

FINANCIAL INFORMATION

Governance Evaluation Checklist

Fundraising Practices				
	Did the charity receive cash donations (solicited or unsolicited) during the financial year? (skip item 22 if "No")		Yes	
22	All collections received (solicited or unsolicited) are properly accounted for and promptly deposited by the charity.	7.2.2	Complied	
	Did the charity receive donations in kind during the financial year? (skip item 23 if "No")		No	
23	All donations in kind received are properly recorded and accounted for by the charity.	7.2.3		
Disclosure and Transparency				
24	The charity discloses in its annual report — (a) the number of Board meetings in the financial year; and (b) the attendance of every governing board member at those meetings.	8.2	Complied	
	Are governing board members remunerated for their services to the Board? (skip items 25 and 26 if "No")		No	
25	No governing board member is involved in setting his own remuneration.	2.2		
26	The charity discloses the exact remuneration and benefits received by each governing board member in its annual report. <u>OR</u> The charity discloses that no governing board member is remunerated.	8.3		
	Does the charity employ paid staff? (skip items 27, 28 and 29 if "No")		No	
27	No staff is involved in setting his own remuneration.	2.2		
28	The charity discloses in its annual report — (a) the total annual remuneration for each of its 3 highest paid staff who each has received remuneration (including remuneration received from the charity's subsidiaries) exceeding \$100,000 during the financial year; and (b) whether any of the 3 highest paid staff also serves as a governing board member of the charity. The information relating to the remuneration of the staff must be presented in bands of \$100,000. <u>OR</u> The charity discloses that none of its paid staff receives more than \$100,000 each in annual remuneration.	8.4		

FINANCIAL INFORMATION

Governance Evaluation Checklist

29	The charity discloses the number of paid staff who satisfies all of the following criteria: (a) the staff is a close member of the family³ belonging to the Executive Head⁴ or a governing board member of the charity; (b) the staff has received remuneration exceeding \$50,000 during the financial year. The information relating to the remuneration of the staff must be presented in bands of \$100,000. OR The charity discloses that there is no paid staff, being a close member of the family belonging to the Executive Head or a governing board member of the charity, who has received remuneration exceeding \$50,000 during the financial year.	8.5		
Public Image				
30	The charity has a documented communication policy on the release of information about the charity and its activities across all media platforms.	9.2	Complied	

Notes:

¹ Staff: Paid or unpaid individual who is involved in the day to day operations of the charity, e.g. an Executive Director or administrative personnel.

² Volunteer: A person who willingly serves the charity without expectation of any remuneration.

³ Close member of the family: A family member belonging to the Executive Head or a governing board member of a charity —

(a) who may be expected to influence the Executive Head's or governing board member's (as the case may be) dealings with the charity; or

(b) who may be influenced by the Executive Head or governing board member (as the case may be) in the family member's dealings with the charity.

A close member of the family may include the following:

(a) the child or spouse of the Executive Head or governing board member;

(b) the stepchild of the Executive Head or governing board member;

(c) the dependant of the Executive Head or governing board member.

(d) the dependant of the Executive Head's or governing board member's spouse.

⁴ Executive Head: The most senior staff member in charge of the charity's staff.

TTSH COMMUNITY FUND TURNS 25

The year 2020 marks TTSH Community Fund's 25 years of serving the community; unfortunately, planned fundraising events have to be called off due to the Covid-19 pandemic.

Earlier this year, our Charity launched the following campaigns to commemorate our silver jubilee:

1) Stories of Giving

This campaign features our community partners, donors, beneficiaries and staff who have been part of our journey in giving, caring and serving. Read the stories at <http://www.ttsh.com.sg/About-TTSH/TTSH-Community-Fund/stories-of-giving/>

2) 25 Silver Nuggets

This is a fundraising campaign where 25 individuals or teams organise their own fundraising initiatives to raise funds for our Charity.

Find out more at www.ttsh.com.sg/About-TTSH/TTSH-Community-Fund/Campaigns-Events/Pages/default.aspx



Painting: Finding Direction

Artist: Ng Tzer Wee, ex-Principal Medical Social Worker

HOW YOU CAN HELP

“Many Drops of Water Together an Ocean Make.”



**Approximately
\$50**

**Provides a needy
patient with a walking
frame to help improve
his / her mobility**



**Approximately
\$800**

**Supports a needy
patient's interim dialysis
/ care service**



**Approximately
\$2,500**

**Provides a needy
patient with a
breathing machine**

Donate

**PayNow: Scan the QR code or key in our UEN
(201400920N)**

**Giving.sg: www.giving.sg/web/ttsh-community-fund
Donation form: www.ttsh.com.sg/About-TTSH/TTSH-Community-Fund/Pages/How-can-you-help.aspx**



Fundraise

**Start your own fundraising campaign on
Giving.sg or other platforms. Or organise your
own charity fundraiser and donate the
proceeds to TTSH Community Fund.**

**Contact us at 6357 2500 or
donate@ttsh.com.sg for more information on
how to organise your own fundraising
campaign.**





TTSH Community Fund

**Tan Tock Seng Hospital
11 Jalan Tan Tock Seng
Singapore 308433**

Tel: 6357 2500

Email: donate@ttsh.com.sg

Website: www.ttsh.com.sg/About-TTSH/TTSH-Community-Fund